



Dow Jones Sustainability Indices

In Collaboration with RobecoSAM (

# CORPORATE PRESENTATION

November 2019

#### **BACKGROUND** review

AntarChile was organized in 1989, to be a holding company of the Angelini Group, who controls the company by owning 74.7% of its share capital.

Its main investment is the shareholding interest of 60.82% of Empresas Copec, which grants AntarChile control thereof and represents approximately 92.7% of its consolidated assets. Empresas Copec is counted among the most important and of highest market capitalization companies in Chile.

#### As of june 2019, AntarChile's asset portfolio amounts to US\$ 25.7 billion

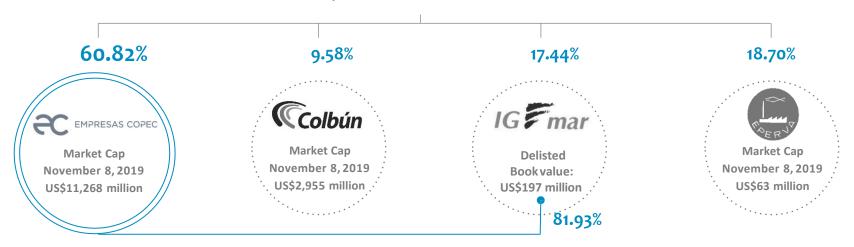
AntarChile's investment policy is implemented through Empresas Copec, comprising a variety of business areas where the main investments segments are forestry and fuel distribution.



#### MAIN investments



Market Cap / November 8, 2019 / US\$ 4,126 million





#### **FUELS DISTRIBUTION**



















#### **FORESTRY**

#### arauco

PULP **FORESTRY PANELS SAWNTIMBER ENERGY** 

#### **OTHER BUSINESSES**









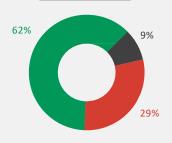




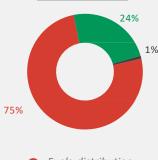


#### **ASSETS**

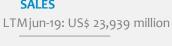
As of jun-19: US\$ 25,717 million

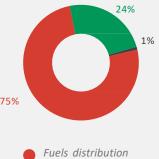


**SALES** 



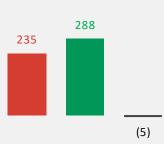






#### **NET INCOME**

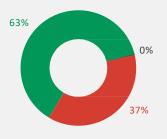
LTM jun-19: US\$518 million



Other businesses

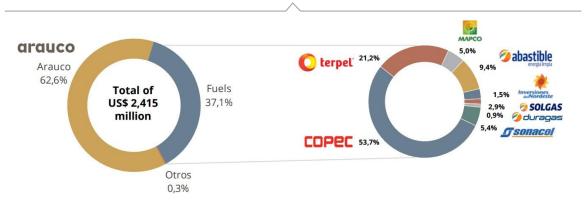
#### **EBITDA**

LTM jun-19: US\$ 2,415 million



Forestry

#### Consolidated EBITDA (1)

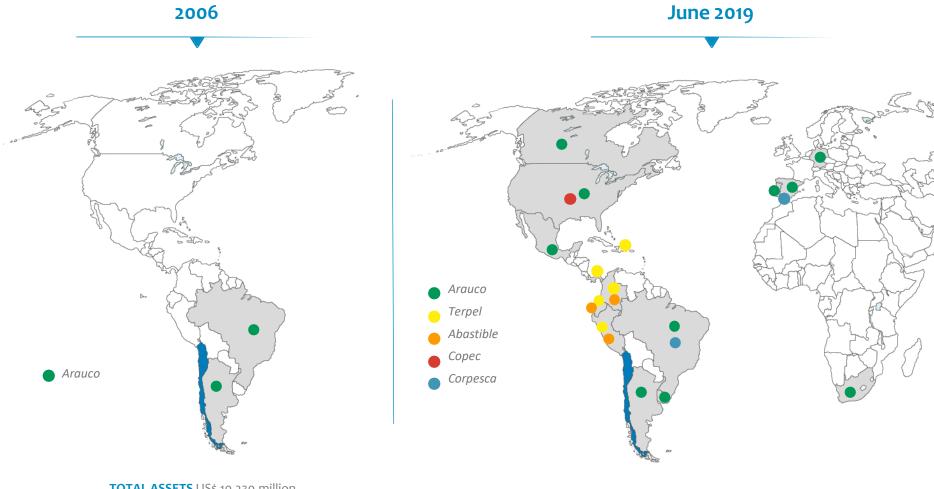


#### Consolidated Revenues



- Figures as of June 2019 (L12M)
- By country of destination. Includes sales of goods produced in each country plus exports to each country. Figures as of March 2019 (L12M)
- Figures as of December 2018

#### Empresas Copec has evolved from an export company to a multinational firm



TOTAL ASSETS US\$ 10,239 million
TOTAL SALES US\$ 8,257 million
SALES ORIGINATED IN FOREIGN SUBSIDIARIES 13%

TOTAL ASSETS US\$ 25,284 million
TOTAL SALES LTM US\$ 23,939 million
SALES ORIGINATED IN FOREIGN SUBSIDIARIES 51%

#### Acquisitions/Investments

Planta Valdivia - Forestry Planta Nueva Aldea - Forestry Mina Invierno - Mining

Stora Arapoti - Forestry

TPI Quintero - Fuels

Golden Omega - Fishing / Nutrition

Tafisa Brasil - Forestry

Terpel - Fuels

Orizon - Fishing / Nutrition

Montes del Plata - Forestry

Inversiones del Nordeste - Fuels

Moncure - Forestry

Flakeboard - Forestry

Selecta - Nutrition

Tafisa - Forestry

Mapco - Fuels

Solgas - Fuels

Gener CC

Duragas - Fuels

Masisa Brazil - Forestry

ExxonMobil Latam - Fuels

**60** 

Mina Justa - Mining

#### **Divestments**

AES Gener - Power Generation CGE - Power Generation **CCU - Massive Consumption** Saesa - Power Distribution Frontel - Power Distribution

Abcdin - Commercial Retail

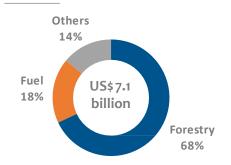
Guacolda - Power Generation GNL Quintero - Infrastructure

Selecta - Nutrition



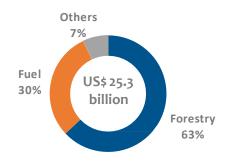
#### **TOTAL ASSETS 2000:**

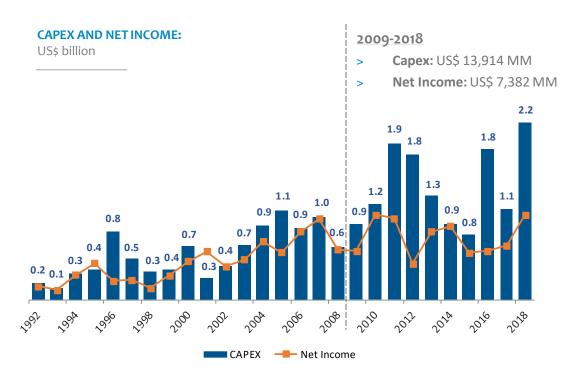
US\$ billion



#### **TOTAL ASSETS jun-2019:**

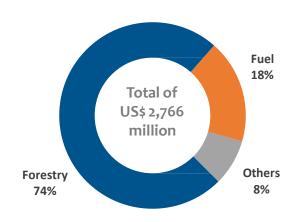
US\$ billion





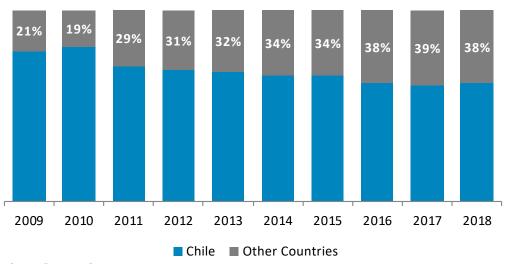
#### INVESTMENT FOR 2019:

US\$ million



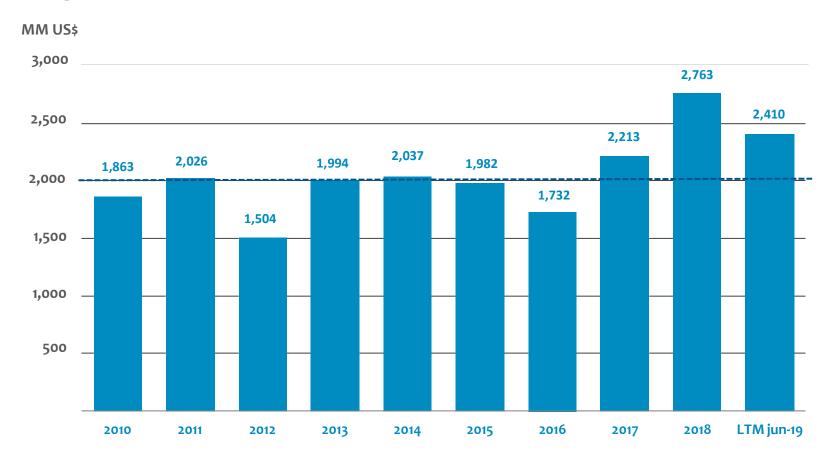


#### NON CURRENT ASSETS HISTORY – LOCAL VS FOREIGN



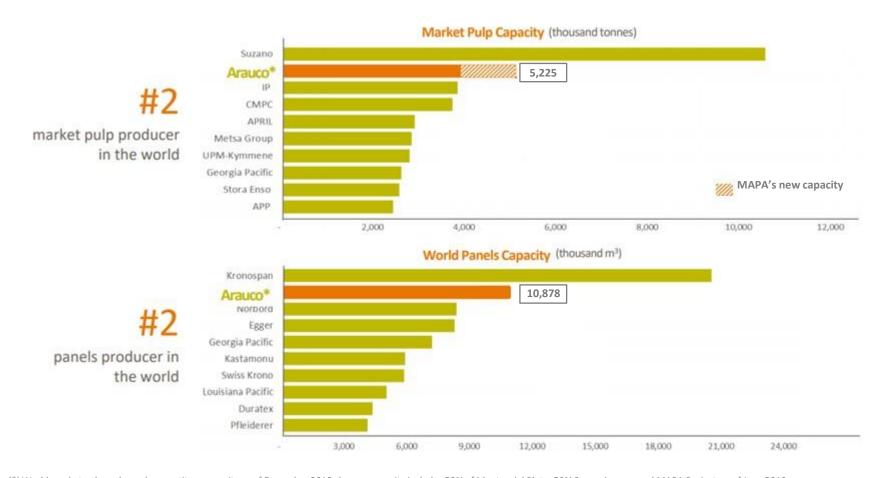


### The average of AntarChile's Ebitda of the last 9 years is around US\$ 2,000 million





#### Arauco is one of the main players in all of the markets in which it participates



(\*) World market pulp and panel competitors capacity as of December 2018. Arauco capacity includes 50% of Montes del Plata, 50% Sonae Arauco, and MAPA Project, as of June 2019 Source: Arauco, as of June 2019

#### **Competitive Advantages**

Source: Empresas Copec



Location of forests allows fast growth rate and short harvest cycle.

Largest owner of forestry land in the southern cone (1 m hectares).

Logistic competitiveness due to short distance from forest - mills – ports.

Product offering allows value maximization of forest base: Pulp, panels, timber, energy.

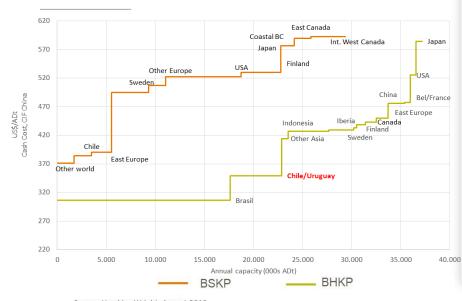
#### **SHORT HARVESTING CYCLE (YEARS) EFFICIENT LOGISTICS BETWEEN FOREST > MILLS > PORTS** Softwood 75 Average distance Average distance forest to mill mill to port 16 Chile Finland Canada Kms Source: Empresas Copec Hardwood MAPA 38 Project location 11 Source: Arauco Weighted Avg. Chile Finland Brazil Uruguay Portugal

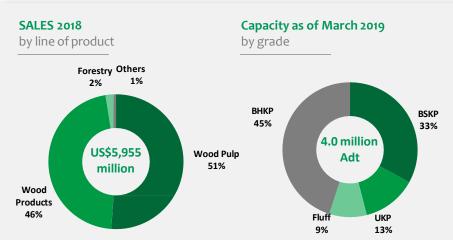
# arauco

# Arauco currently sells its products in over 80 countries, in 5 continents

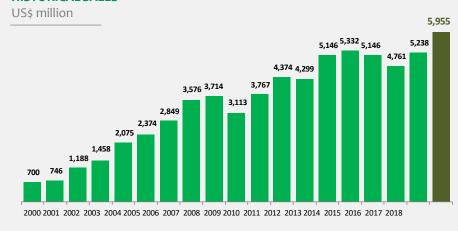
- > Arauco produces pulp, panels, and sawn and processed timber, among other products; it owns and operates industrial plants in Chile, Argentina, Brazil, Uruguay, Mexico, the U.S.A. and Canada.
- > In the pulp market, Arauco has low cash costs due its pulp mills located in Chile, Uruguay and Argentina.
- > Total sales have grown with a CAGR of 13% from 2000 to 2018.

#### **WORLD PULP SUPPLY CURVE**





#### HISTORICAL SALES



Source: Hawkins Wright, August 2019

#### Arauco has 3 future projects



#### **Dissolving Pulp**

#### MAPA

#### Viento Sur

Highlights

The project will transform the Valdivia mill into a dissolving pulp mill.

This kind of pulp competes with cotton, and it has a premium up to US\$ 400/ton over hardwood. The production of dissolvingpulp will not affect the current production levels of the mill.

Modernization and enlargement of the Arauco pulp mill.
The total forestry resources of Arauco in Chile can supply a mill with a capacity of 1.56 million tons.

a capacity of 1.56 million tons. 70% of the wood that MAPA project will use will be from Arauco. It includes an electric cogeneration plant based on biomass that will generate a surplus of approximately 132 MW. Viento Sur is a wind farm project. On March 2019, Arauco presented the Environmental Impact Study of the "Viento Sur" wind farm project to the Chilean environmental authorities.

Investment

The investment will be around US\$ 195 million.

Total investment is US\$2.35 billion.

Total investment is estimated in approximately US\$ 250 million.

Capacity

The capacity is 550,000 ADt/year.

The output of this industrial complex will be increased by 1.27 million tons of hardwood per year.

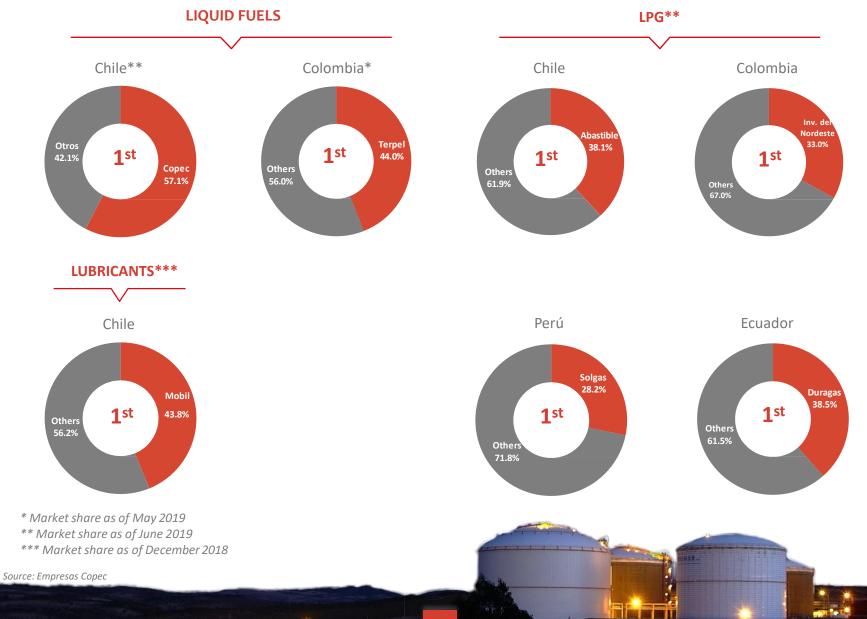
The project includes 42 wind turbines, which together will generate 215 MW.

**Status** 

Under construction. As of June 2019, the project is at 85% completion. The ramp-up is scheduled by the end of 2019. Already approved by the board. As October 2019, the project is at 22.3% advance. Expected start-up for 2Q21.

The project is still subject to technical and economical feasibility studies, and the board of director sapproval.

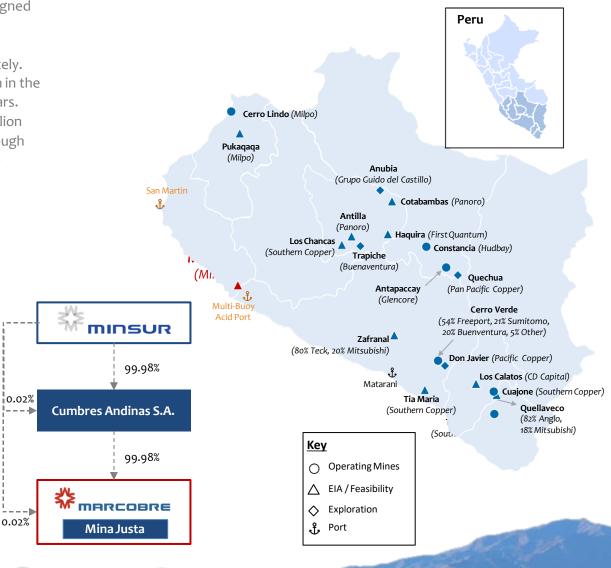
#### Empresas Copec's strategy is to be the leader in the fuel distribution business in the countries where it participates





- > On April 23rd 2018, Alxar and Empresas Copecsigned the agreement to acquire 40% stake in Cumbres Andinas, subsidiary of Minsur.
- > The price paid was US\$ 182.4 million approximately.
- Alxar and Minsur plan to invest US\$1,600 million in the construction of Mina Justa in the next three years. Project finance expected to finance US\$900 million and the remaining amount will be financed through capital contributions proportional to ownership percentage in three years.
- > Mina Justa is an open pit copper mining project located in Ica, Peru.
- > World class project:
  - Low cash cost
  - High grade
  - Low development risk
  - Significant exploration potential
- > As of July 2019, the project is at 45% completion.

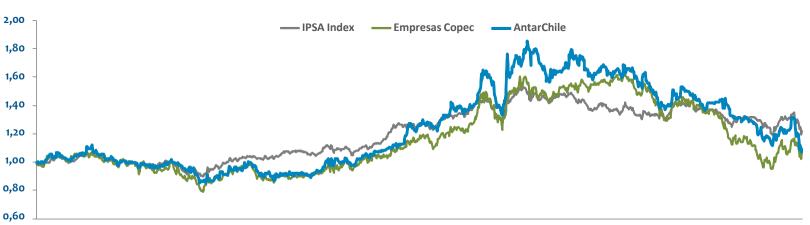




# The price of the stock of AntarChile has increased by 9% between January 2015 and November 8th 2019

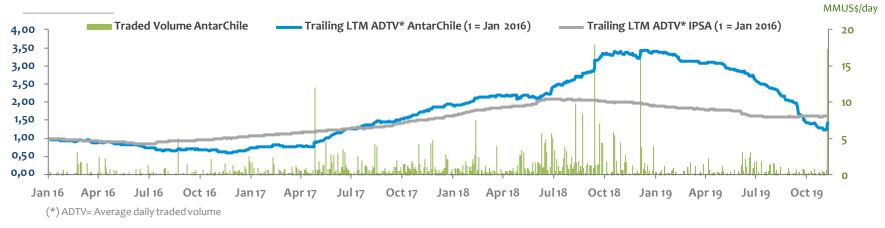


#### AntarChile's stock return



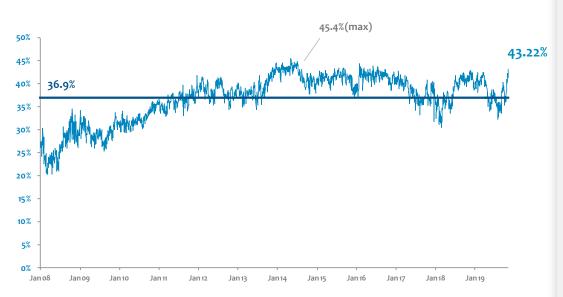
Jan 15 Mar 15 Jun 15 Sep 15 Dec 15 Mar 16 Jun 16 Sep 16 Nov 16 Feb 17 May 17 Aug 17 Nov 17 Feb 18 May 18 Aug 18 Nov 18 Feb 19 May 19 Jul 19 Oct 19

#### AntarChile's traded volume



AntarChile's stock traded volume between January and November 8<sup>th</sup> of 2019 decreased by 67% compared with the same period of 2018, while the IPSA index decreased by 17%.

# ANTARCHILE HOLDING DISCOUNT as of November 8<sup>th</sup>

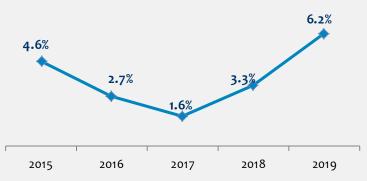


#### As of of November 8th, 2019

NAV US\$7.3 billion Market Cap US\$4.1 billion Discount 43.2%

• Given that Igemar was delisted, in order to calculate AntarChile's NAV, the value of Igemar was estimated using P/BV ratio of Eperva, since both companies have the same underlying assets.

#### HISTORICAL DIVIDEND YIELD



#### CASH GENERATION AND PROFIT DISTRIBUTION (US\$ MILLION)



#### AS OF NOVEMBER 8th, 2019

Shares	456,376,483
Currency	Ch \$
Last Price	7,550
Maximum LTM	10,000
Minimum LTM	6,953
Market Cap.	US\$4,126 million

> Behavior of AntarChile's stock is closely correlated to that of its main investment, Empresas CopecS.A.

#### **ANTARCHILE**

#### MEMBER OF

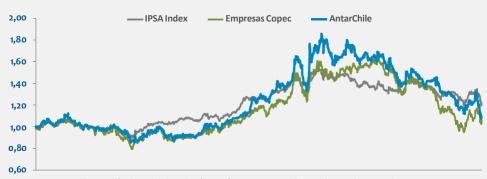
# Dow Jones Sustainability Indices

#### In Collaboration with RobecoSAM (

- > On September 2019, AntarChile S.A. was selected as an index component of the Dow Jones Sustainability Indices (DJSI) Chile and MILA.
- > Dow Jones Sustainability Chile Index has 31 members.
- > Dow Jones Sustainability MILA Pacific Alliance Index has 58 members.

#### **STOCK PRICE V/S IPSA**

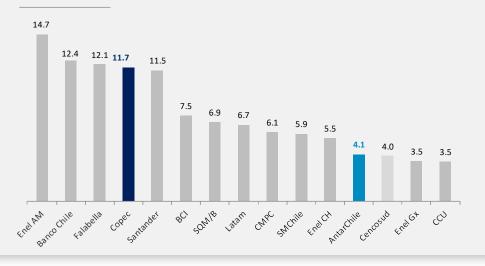
chilean select companies stock prices index



Jan 15 May 15 Sep 15 Feb 16 Jun 16 Oct 16 Feb 17 Jul 17 Nov 17 Mar 18 Aug 18 Dec 18 May 19 Sep 19

#### MARKET CAPITALIZATION OF CHILEAN COMPANIES

As of November 8th, 2019 Billions of US\$

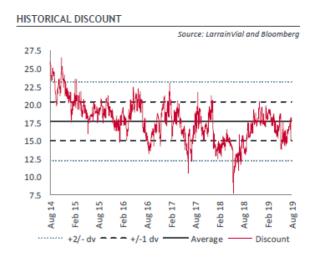


#### AntarChile NAV discount is higher than other Chilean holdings

#### **Almendral**

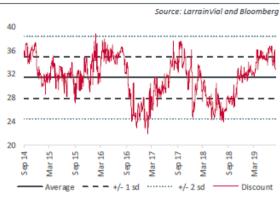
# ## A Presses Process of the process

#### IAM



#### Quiñenco

#### HISTORICAL DISCOUNT





#### CEO

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Head of Investor Relations

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Dow Jones Sustainability Indices

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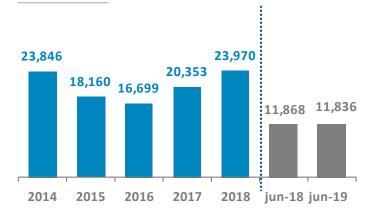
# CORPORATE PRESENTATION

November 2019

#### FINANCIAL information

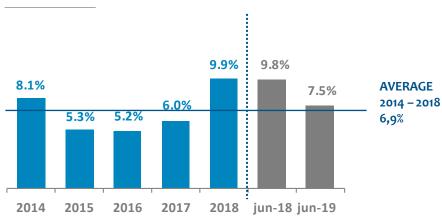
#### **REVENUE**

US\$ million



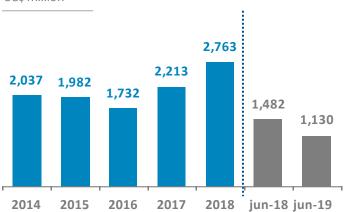
#### **RETURN ON EQUITY**

%



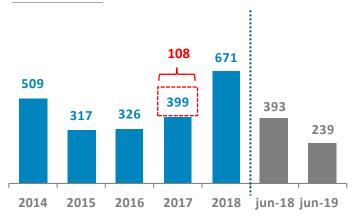
#### **EBITDA**

US\$ million



#### **NET INCOME**

US\$ million



Loss from wildfires

#### **CONSOLIDATED BALANCE SHEET**

US\$ million	jun-18	jun-19
Assets		
Current assets	6,000	6,774
Non-current assets	17,396	18,943
Total assets	23,396	25,717
Liabilities and net equity		
Liabilities		
Current Liabilities	3,214	3,354
Non-current liabilities	8,856	10,654
Total liabilities	12,070	14,008
Net equity		
Paid-in capital	1,391	1,391
Retained earnings	6,447	6,737
Other reserves	(1,134)	(1,178)
Equity attributable to owners of parent	6,704	6,951
Equity of minority interests	4,622	4,758
Total equity	11,326	11,709
Total liabilities and net equity	23,396	25,717

#### **CONSOLIDATED INCOME STATEMENT**

US\$ million	jun-18	jun-19
Sales revenue	11,868	11,836
Cost of sales	(9,700)	(10,082)
Gross Margin	2,167	1,754
Other income (expenses)	10	100
Distribution costs	(670)	(669)
Administrative expenses	(521)	(527)
Net interest expense	(139)	(160)
Others	23	16
Income (loss) before taxes	871	513
Income tax expense	(216)	(109)
Income (loss) from continuing operations	654	405
Income (loss) from discontinued operations	-	-
Net Income	654	405
Income (loss) of owners of parent	393	239
Income (loss) of minority interests	262	165

# **APPENDICES**

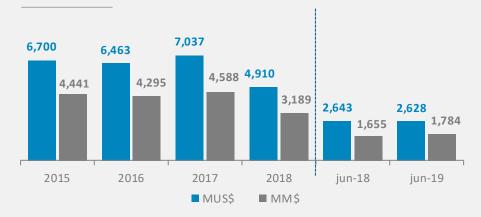
25	34	46
Parent Level Information	Fuel distribution	Company structure
29	44	
Consolidated Debt	Fisheries	
30	45	
Forestry industry	Power Generation	

# ANTARCHILE'S CASH GENERATION AND PROFIT DISTRIBUTION



- > Cash in AntarChile comes mainly from dividends paid out by its subsidiaries.
- > Its dividend policy mandates distribution of 40% of yearly net profit.
- AntarChile's dividend policy mirrors that of Empresas Copec, thus avoiding accumulation of cash at holding company level.
- > Empresas Copec pays out an interim dividend in December and a definitive dividend in May, whereas AntarChile only pays out a definitive dividend in May.
- > Besides this, in December and May the company received a dividend payment from Colbún.

# SG&A EXPENSES – ANTARCHILE (INDIVIDUAL)

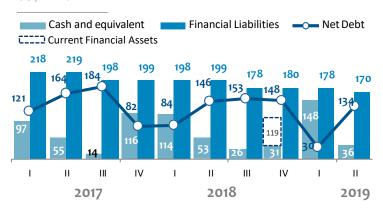


> The administration expenses of AntarChile (individual) YTD were in line with those in the same period in 2018.

**Credit Rating and Indebtedness** 

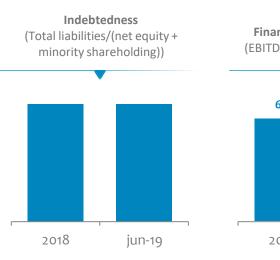
#### **INDIVIDUAL NET DEBT**

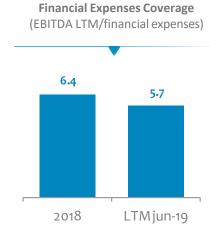
US\$ million



- > AntarChile maintains financial liabilities at a constant rate of overtime.
- > The increase in cash in each fourth quarter corresponds to the interim dividend paid out by Empresas Copec.

#### CONSOLIDATED FINANCIAL INDICATORS AS OF JUNE 2019



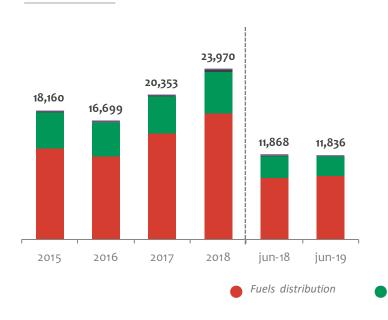


		SHARES	DEBT
ANTARCHILE LOCAL CREDIT RATINGS	FitchRatings	First Class, tier 2	N1 / AA-
	Feller Strategic Insights	First Class, tier 2	AA-

Financial Indicators by Line of Businesses as of June, 2019

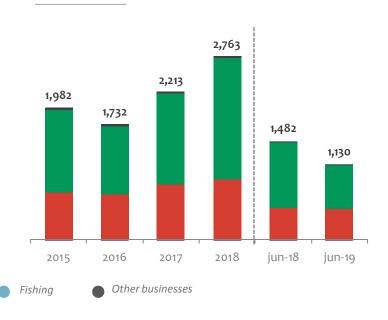
#### **CONSOLIDATED SALES**

US\$ million



#### **CONSOLIDATED EBITDA**

US\$ million



Forestry

AntarChile's Asset Portfolio Variation

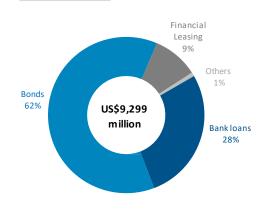
	Ownership	2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018
<b>Empresas Copec</b>	60.82%	
CSAV	0.00%	
Eperva	18.70%	
Igemar	17.44%	
Astilleros Arica	0.00%	
Colbun	9.58%	
Red to Green	30.00%	
Sercor	20.00%	

#### Up until the sale of Astilleros Arica, AntarChile's investment portfolio had not suffered any variations since 2006

- > In 2003 Compañía de Petróleos de Chile S.A. (Copec) was restructured so as to move the fuel distribution business into a subsidiary Copec remaining as parent company-, and change the company name to Empresas Copec.
- > In 2005 AntarChile sold 15.42% of Compañía Sudamericana de Vapores (shipping company).
- > In 2006 AntarChile acquired 9.5% of Colbún (3<sup>rd</sup> largest power generation company in Chile).
- > In 2015 AntarChile sold its subsidiary Astilleros Arica to Corpesca, a subsidiary of Eperva.

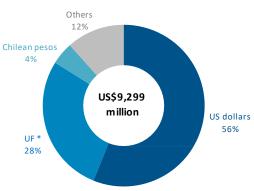
#### **BREAKDOWN**

byinstrument



#### **BREAKDOWN**

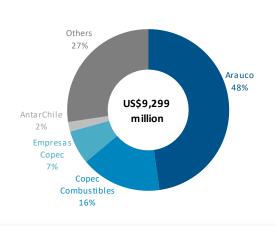
by currency



(\*) "Chilean currency unit indexed according to inflation." Source: Ministry of Finance, Gobierno de Chile

#### **BREAKDOWN**

by company



#### **NET FINANCIAL DEBT**

US\$ million	2Q 2019	1Q 2019	2Q 2018
Current financial liabilities	1,263	1,303	1,166
Non-current financial liabilities	8,036	6,924	6,344
Total financial liabilities	9,299	8,227	7,510
Cash and cash equivalents	2,018	1,569	1,269
Current financial assets	166	196	477
Net financial debt*	7,115	6,462	5,765

#### **NET DEBT/EBITDALTM**



<sup>\*</sup>Net debt = current financial liabilities + non-current financial liabilities - cash and cash equivalents – other current financial assets.

## ARAUCO Forest Areas and Industrial Mills as of June 2019

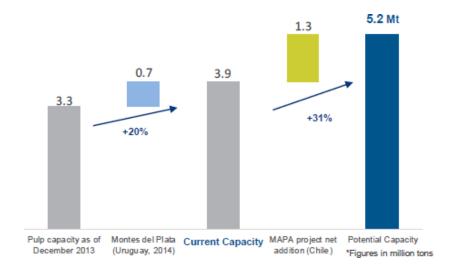
	Forestry	Pulp	Timber	Panels	Electric Power	
CHILE	660,568 Hectares	5 pulp mills 2,905 th.tons	7 saw mills 4 Remanufacturing facilities 2,845 th. m³	4 wood mills PB: 300 th. m³ Plywood: 710 th. m³ MDF: 515 th. m³	10 power plants Capacity: 606 MW Surplus: 219 MW	
ARGENTINA	132,067Hectares	1 pulp mill 350 th. tons	1 saw mill 1 Remanufacturing facilities 362 th.m³	2 wood mills MDF: 300 th. m <sup>3</sup> PB: 260 th. m <sup>3</sup>	2 power plants Capacity: 82 MW Surplus: 15 MW	
BRAZIL	133,370 Hectares			4 wood mills MDF: 1,530 th.m <sup>3</sup> PB: 720 th.m <sup>3</sup>		
URUGUAY	77,182 Hectares*	1 pulp mill 708 th.tons*			1 power plant Capacity: 91 MW* Surplus: 50 MW	
USA CANADA				9 wood mills MDF: 1,470 th. m³ PB: 2,320 th. m³		
MEXICO				2 wood mills MDF: 250 th. m³ PB: 339 th. m³		
GERMANY SPAIN PORTUGAL SOUTH AFRICA			1 saw mill** 25 th. m³	10 wood mills** MDF: 741 th. m³ PB: 1,165 th. m³ OSB: 258 th. m³		
TOTAL	1.0 MM Hectares	7 pulp mills 4.0 MM tons	9 saw mills 3.2 MM m³	31 wood mills 10.9 MM m³	13 power plants Capacity: 779 MW	
*: Considers 50% of Montes del P	lata. **: Considers 50% o is currenly shut dow	f Sonae Arauco. One PBO mill i n	in South Africa			



#### **MAPA Project - Pulp**

- > New 1.56 million ton short fiber line in Arauco Mill.
- > Considers closure of Arauco's 290 th. Ton line 1 of short fiber pulp, once the new line is operating. Thus the net increase in production will be 1.27 million tons.
- > It includes an electric cogeneration plant based on biomass that will generate a surplus of approximately 132 MW.
- > Estimated investment of US\$ 2.35 billion.
- > Expected start-up for 2Q21.
- > Already under construction.
- Source: Empresas Copec

- > In October 2018, Arauco signed the main contracts with two of the leader suppliers of pulp industry equipment worldwide:
  Andritz and Valmet.
- The contracts amounted approximately to € 600 million.
- > In October 2019: 22.3% advance





#### Valdivia project- Dissolving pulp

- > As of June 2019, the project is at 85% completion.
- > Conversion of the Valdivia mill into a textile pulp mill, which currently produces 550 th. ton of pulp.
- > Dissolving pulp is a product used in the textile industry as a substitute for cotton.
- > It will provide flexibility to produce either dissolving or paper grade.
- > Arauco would be the first company to produce this kind of pulp in Chile.
- > The investment will be US\$ 185 million and is expected to be operational by the end of 2019.



Source: Empresas Copec

This kind of pulp is used in the textile industry to soften, shine and purify fibers. It can also be used in the food, cellophane and flexible packaging industries, among others.

#### **Growth in the Panel Division**

#### **Sonae Arauco:**

Arauco purchased 50% of Tafisa in US\$ 153 million through a joint venture with Sonae Industria. It operates 10 panelboard mills distributed in Spain, Portugal, Germany and South Africa.

#### **Grayling:**

- > Total investment of approx. US\$ 450 million, with a installed capacity of 800 th. m3 /year.
- It was inaugurated on April 2019

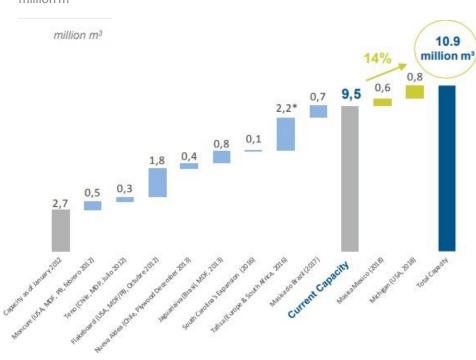
#### Masisa do Brasil:

- > Arauco acquired Masisa's assets in Brasil in US\$ 102.8 million
- > Transaction includes two panel mills, at Parana and Rio Grande do Sul.
- > Capacity of 310 th. m³ in MDF and 410 th. m³ in MDP a year

#### Masisa in Mexico

- > Arauco acquired Masisa's assets in Mexico in US\$ 160 million.
- > Transaction comprises two panel mills, at Durango and Zitacuaro.
- > Capacity of 300 th. m³ in PB and 250 th. m³ in MDF a year.

# INSTALLED CAPACITY GROWTH OF PANELS million m<sup>3</sup>



Source: Empresas Copec

\* Corresponds to 50% of the production capacity of Sonae-Arauco

#### **FUEL** Distribution

AntarChile is involved in the fuel distribution industry through seven different subsidiaries: Compañía de Petróleos de Chile (Copec), Organización Terpel, Abastible, Inversiones del Nordeste, Sonacol, Sonamar and Metrogas.

	COPEC.	abastible energia limpia	METROGAS *	terpel'	<b>В</b> МАРСО	Inversiones delNordeste	<b>Sonacoi</b>	<b>SOLGAS</b>	DURAGAS
FUEL	Liquid fuels, Lubricant	Liquefied Petroleum Gas (LPG)	Natural Gas	Liquid Fuels, Lubricant	Liquid fuels	Liquefied Petroleum Gas (LPG)	Oil	Liquefied Petroleum Gas (LPG)	Liquefied Petroleum Gas (LPG)
COUNTRY	Chile	Chile	Chile	Colombia	USA	Colombia	Chile	Peru	Ecuador
SALES VOLUME 2018	9.88 million m³	487 thousand tons	984 million m <sup>3</sup>	9.94 million m <sup>3</sup>	1.96 million m³	202 thousand tons	Transported 10.28	572 thousand tons	456 thousand tons
MARKET SHARE 2018	56%	38%	-	44%	-	34%	-	21%	38%
SHARE HOLDING	Empresas Copec 100%	Empresas Copec 99.13%	Empresas Copec 39.83%	Copec S.A. 58.51%	Empresas Copec 100% (indirect)	Abastible 51.00%	Empresas Copec 52.8% (indirect)	Empresas Copec 100% (indirect)	Empresas Copec 100% (indirect)

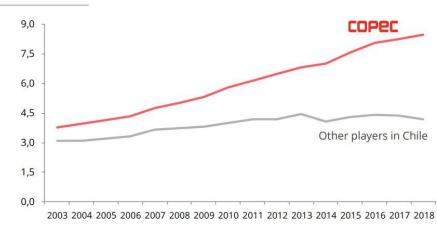


The long term approach of low margins, good location, innovation and client oriented strategy, has allowed Copec to sustain its leadership in this industry.

- > Copec has the largest and most extended **Network** (653 gas stations), with strategic locations that allows to have 60% of sales with 38% of gas stations.
- > Largest Convenience Store Network on Chile, with more than 370 stores and an average of 485 Th. clients per day.
- > Strong **Brand** recognition: throughput of Copec gas stations is 50% higher than its competitors.
- > Constant focus on **innovation** in product offering, technology, service and image.
- > Strength in **industrial segment**: Comprises 60% of sales, with 3.500 industrial clients including mining companies to airlines.
- > Leader manufacturer and distributor of **lubricants**. This business is a joint venture with ExxonMobil.
- > Copec's **leadership position** represents advantages in the fuel procurement.

#### LOGISTIC EFFICIENCY

Th. m³ sold / gas station



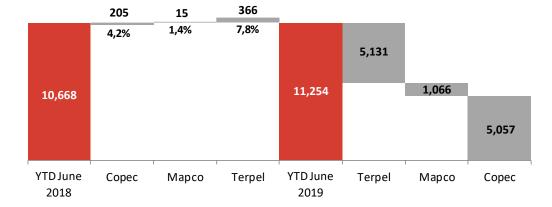


#### **COPEC CONSOLIDATED**



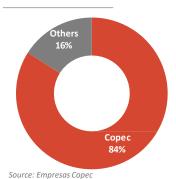
#### **PHYSICAL SALES**

Th. m³



#### STRONG BRAND RECOGNITION

#### **FAVORITE BRAND**



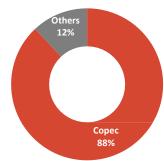
COPEC.

- > 1st place in "Service Stations" of the Loyalty Award 2018 by Effie.
- > Distinguished by GfK Adimark in the ranking "Best place to innovate 2018"

# terpel'

> Included in Robecosam's yearbook of good sustainability practices

#### **USUAL BRAND**



Source: Empresas Copec



- Distinguished among the best companies in Corporate Reputation, Merco 2018
- > Generación Empresarial 2018 award, for its corporate governance practices



Awarded the National Price Avonni 2018, for initiatives in sustainable natural gas production

#### **STRATEGIC LOCATIONS**







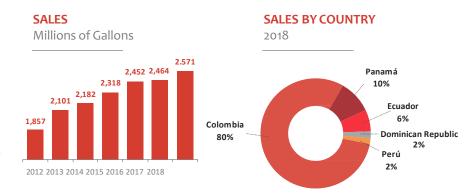






### PANAMA · ECUADOR · COLOMBIA REPÚBLICA DOMINICANA · PERÚ

- > Has the largest Network in Colombia with a 44% market share (2,203 gas stations).
- > Terpel is one of the most recognized and respected Brand.
- > One of the most important growth potential for Terpel, comes of Copec's business model in this market.
- > Terpel participates in markets with high growth prospects due to the lack of infrastructure and potentially higher market share in the industrial segment.



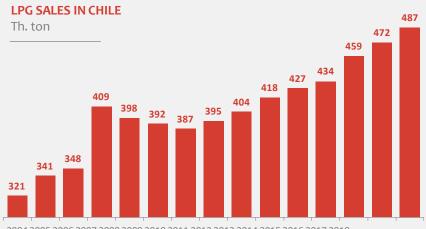


CHILE · PERU · ECUADOR · COLOMBIA

### Abastible is the third largest LPG player in South America

- > More than 1.5 million clients and more than 1,200 distributors.
- > Even though Chilean LPG consumption grows at very low rates, growth shall come from market gain against high-polluting firewood, which currently has a 40% penetration in residential homes.

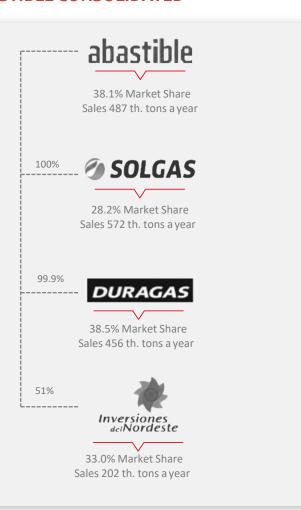
Abastible purchased Repsol's LPG businesses in Peru and Ecuador.



2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018

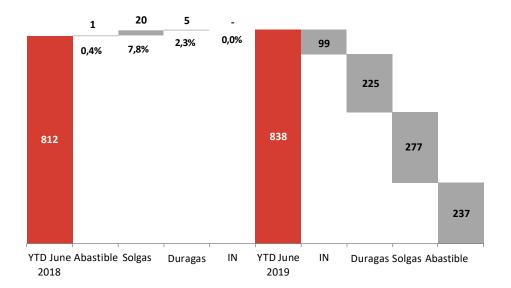


### **ABASTIBLE CONSOLIDATED**



#### LPG PHYSICAL SALES

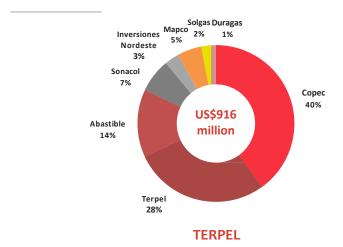
Th. Ton



# As of 2018, in the fuel distribution business, the Ebitda was US\$916 million

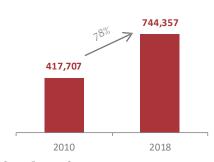






#### **EBITDATERPEL**

MM \$COP



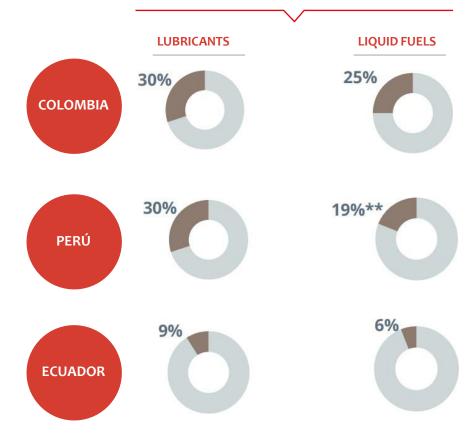
#### Source: Empresas Copec

### ¿Why Terpel?

- High growth potential in the Colombian market:
  - Colombia's vehicular penetration is lower than in Chile
  - Low highway vehicular flows.
  - Low market penetration of convenience stores business.

- > In March 2018, Terpel acquired the lubricants and fuels distribution assets of ExxonMobil in Colombia, Peru and Ecuador, for US\$ 714.7 million, which included about US\$ 230 million in cash.
- > The Columbian operation was transferred to an autonomous trust, in order to divide the lubricant from the fuels distribution business. While the operations in Peru and Ecuador are already consolidated in 2Q18 results.
- > The operation was initially financed through bank bridge loans, then a part was prepaid with cash and the remaining amount was refinanced with bonds
- > In July 2018, Terpel materialized the incorporation of the lubricants business of ExxonMobil Colombia, qhose results were consolidated since then.
- > In 4Q18, the autonomous trust sold the fuels distribution business in Colombia to Primax, for US\$ 232 million, complying with the conditioning imposed by the Colombian antitrust authority.

#### ExxonMobile's Market Share



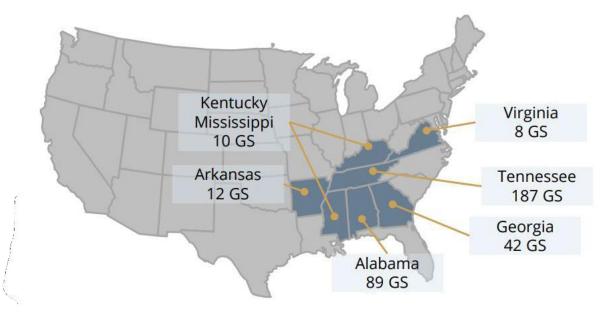
Source: Empresas Copec



# **MAPCO**

- On November 14<sup>th</sup> 2016, COPEC acquired 100% of the share capital and interests in five different companies that operate 348 gas stations in the U.S. and supplies 142 gas stations operated by third parties.
- > The gas stations operate under different brands, chief among them MAPCO. They are located mostly in Tennessee, and also in Alabama, Georgia, Arkansas, Virginia, Kentucky and Mississippi.
- > The purchase price for the companies, free of debt, is US\$ 535 million and a working capital adjustment on the closing date amounting to US\$ 16.3 million.

#### **MAPCO PRESENCE IN UNITED STATES**



# MAPCO as an Strategic Investment

- > Copec wants to implement their successful business model in Mapco: developing brand loyalty by improving the purchase experience; implementing a commercial strategy based on high throughput low margin, and develop an industrial channel to complement the retail business.
- > The acquisition allows Copec to enter the most stable, developed and unregulated market in the world, which has more than 140 thousand gas stations and a fragmented supply.
- > Conveniences stores in the U.S. service stations have a higher relative value compared with the service stations operated by Copec in other countries, where the fuel selling business is much more relevant.
- > In the U.S. market, 70% of the total sales of a service station came from the convenience store and the rest from fuel.
- > The Chilean and Colombian markets should move towards to the U.S. model, where selling fuel is the booster of other businesses.

### **ACQUISITION CRITERIA**

- Right scale to be the platform for growing in the U.S. market.
- Accessible investment size for Copec.
- Strategic location for the operation.
- The company has a significant number of own service stations.
- Opportunities for improving the operation in both, fuel selling and convenience stores.

#### OPPORTUNITIES IN THE FUTURE

- Development in the industrial fuel market.
- Improvement in the fuel procurement.
- Acquisition of nearby networks taking full advantage in overhead synergies.
- Unify the brands of the convenience stores and gas stations.



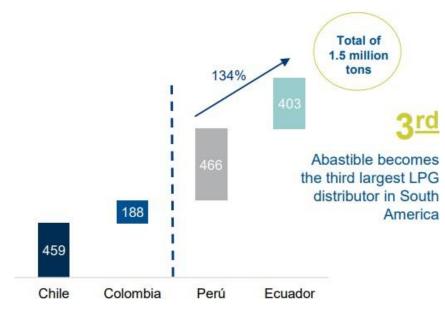
# Latest and Potential Expansions

# Solgas and Duragas – LPG Operations

- > In 2016 Abastible completed the acquisition of Repsol's LPG operations in Ecuador (Duragas) and Peru (Solgas).
  - > 23% and 37% market share in Peru and Ecuador respectively.
  - > Annual volumes of 466 and 403 thousand tons in Peru and Ecuador respectively.
- > The price paid for Solgas was US\$ 264 million and the price paid for Duragas was US\$ 33 million.
- > With this recent acquisition Abastible became the third largest LPG player in South America.

#### PHYSICAL SALES OF LPG BY COUNTRY IN 2016

Millions of Gallons



Source: Empresas Copec



# FISHERIES

AntarChile is involved in the fishery industry through two companies, Corpesca and Orizon, which operate Northern and Central-South Chile, respectively. Each of these companies also owns 35% of Golden Omega, a company producing Omega 3 concentrates from fish oil.

		CORPESCA S.A.		OKIZON	
GEOGRAPHICAREA	}	Northern Chile		Central-north, Central and Southern Chile	2
VESSELS		37 vessels		8 vessels	
FLEET'S STORAGE CAPACITY		15,000 m <sup>3</sup>		Aprox. 11,000 m <sup>3</sup>	
PROCESSING PLANTS		<ul><li>5 fishmeal and fish oil</li><li>1 canning plant</li><li>1 freezer plant</li></ul>		<ul><li> 3 fishmeal and fish oil</li><li> 2 canning plants</li><li> 3 freezer plants</li></ul>	
SHAREHOLDING	I	<ul><li>Empresa Pesquera Eperva:</li><li>Pesquera Iquique-Guanaye (Igemar):</li></ul>	60.2% 39.8%	<ul><li>Empresa Pesquera Eperva:</li><li>Pesquera Iquique-Guanaye (Igemar):</li></ul>	16.5% 83.5%

ODIZONI<sup>®</sup>



# arauco

# **Hydro and Thermal**

### **Biomass**

- AntarChile's affiliates involved in the power generation market are Colbúnand Arauco Bioenergía, both of which utilize conventional energy as well as renewable non-conventional energy sources.
- Colbún has an installed capacity of 3,907 MW, being the second largest generator of the National ElectricSystem (SEN), with a market share of 16,8%.
- Arauco Bioenergía, consistent withits environmental sustainability policies, generates power out of biomass. Its installed capacity is of 779 MW.

INSTALLED CAPACITY
RY TECHNOLOGY

- 3,328 MW in Chile
- 565 MW in Peru
- 3,893 MW Total

• 779 MW

#### **POWER OUTPUT**

- 12,880 GWh Chile
- 3,914 GWh Peru

- 2,500 GWh domestic consumption
- 1,089 GWh sold

#### **FACILITIES**

- 25 Power Plants in Chile
- 1 Power Plant in Peru

- 10 Power Plants in Chile
- 2 Power Plants in Argentina
- 1 Power Plant in Uruguay

**SHAREHOLDING** 

• AntarChile: 9.58%

Arauco: 100%





