## 楽 <br> antarchile

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In Collaboration with RobecoSAM

## EARNINGS ANALYSIS

## Fourth Quarter 2019

AntarChile consolidated

08<br>AntarChile individual

## 09

Information by segment

## 10

Forestry
12

Fuels

## 15

Fisheries

CONTACT
INFORMATION

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AntarChile posted net income of -US\$120 million in 4Q19, dropping US\$216 million year-over-year (YoY). Nonoperating income decrease of US $\$ 241$ million, mainly due to impairment charges of US $\$ 243$ million recognized by Mina Invierno, Alxar and Arauco.

Operating income dropped US $\$ 185$ million, mainly explained by Arauco (-US $\$ 180$ million), from lower revenue in the pulp business due to a sales price decrease of $31.7 \%$ and a drop in the timber business. Besides this, Abastible posted a drop in operating income of US\$5 million, on account of a lower gross margin in Chile.

AntarChile had a net income decrease of US\$128 million quarter-over-quarter (Q०Q), due to lower non-operating and operating income.

Non-operating income fell US\$189 million, mainly because of the impairment charges recognized by Mina Invierno, Alxar and Arauco.

Operating income dropped US\$83 million, due to Arauco (-US\$44 million), as a result of a decrease in pulp revenue from sales volumes and prices falling $15.2 \%$ and $3 \%$, respectively. There was also lower operating income in the timber business related to a sales volume decrease of $7.7 \%$ and prices falling $0.9 \%$. Furthermore, Abastible had an operating income decrease (-US\$28 million), due to sales volumes dropping $28.3 \%$ in Chile from the seasonality of LPG demand, $5.6 \%$ in Peru and $0.5 \%$ in Ecuador. Igemar also posted lower income (-US $\$ 4.5$ million), on account of sale volumes of fishmeal, fish oil and frozen fish dropping $5.5 \%, 42 \%$ and $28.5 \%$, respectively.

There was also a positive change in tax expenses, mainly due to Arauco (+US\$26 million) and Abastible (+US\$14 million).

Year-to-date (YTD), AntarChile had net income of US\$127 million, a US\$544 million decrease on that in 2018 and explained by lower operating and non-operating income.

Operating income was US $\$ 906$ million down on that in 2018, mainly because of the worse performance of Arauco (-US\$836 million) and largely related to lower pulp revenue from a large sales price decrease. Copec also posted lower operating income, due to a worse performance in Chile from a margin decrease associated with a lower revaluation of inventories, the industrial channel. That was partly offset by the higher operating income of Terpel and Abastible.

Non-operating income dropped US\$239 million, mainly due to impairment recognition by Mina Invierno, Arauco and Alxar. There were also higher financial expenses at the subsidiary Arauco, which were partly offset by greater other income, due to the net income generated from the sale of the shareholding in Puertos y Logística S.A., and a higher revaluation of biological assets.

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | $\begin{aligned} & \text { Q-Q } \\ & \text { Var. } \end{aligned}$ | $\begin{aligned} & \text { Y-Y } \\ & \text { Var. } \end{aligned}$ | YTD 2019 | YTD 2018 | Y-Y <br> Acc. Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales revenue | 5,641 | 6,240 | 6,057 | -10\% | -7\% | 23,716 | 23,970 | -1\% |
| EBIT | 101 | 184 | 286 | -45\% | -65\% | 843 | 1,750 | -52\% |
| EBITDA* | 396 | 488 | 537 | -19\% | -26\% | 2,013 | 2,763 | -27\% |
| Non-operating income | (308) | (119) | (67) | -159\% | -361\% | (472) | (233) | -103\% |
| Net Income | (189) | 34 | 170 | -658\% | -211\% | 250 | 1,141 | -78\% |
| Net income of controlling interest | (120) | 8 | 96 | -1,568\% | -226\% | 127 | 671 | -81\% |
| Net income of minority interest | (68) | 26 | 75 | -366\% | -191\% | 123 | 470 | -74\% |
| EBITDA Margin | 7\% | 8\% | 9\% | -10\% | -21\% | 8\% | 12\% | -26\% |
| EBITDA / net financial expense | 4.0 x | 5.5 x | 6.5 x | -26\% | -38\% | 5.8 x | 9.0 x | -36\% |

${ }^{(*)}$ EBITDA $=$ Operating Income + Depreciation + Amortization + Stumpage (fair value of harvested timber)

| US\$ million | dec 2019 | dec 2018 | Variation |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | US\$ million | \% |
| Current Assets | 7,078 | 6,459 | 619 | 9.6\% |
| Non-current Assets | 18,449 | 17,568 | 881 | 5.0\% |
| Total Assets | 25,527 | 24,026 | 1,500 | 6.2\% |
| Other current financial liabilities | 972 | 1,188 | (216) | -18.2\% |
| Other current liabilities | 2,179 | 2,394 | (215) | -9.0\% |
| Other non-current financial liabilities | 8,470 | 6,455 | 2,015 | 31.2\% |
| Other non-current liabilities | 2,553 | 2,563 | (10) | -0.4\% |
| Total liabilities | 14,174 | 12,601 | 1,573 | 12.5\% |
| Equity of minority interest | 4,655 | 4,647 | 8 | 0.2\% |
| Equity attributable to controlling interest | 6,698 | 6,778 | (80) | -1.2\% |
| Leverage | 0.62 | 0.49 | N.A. | 27.9\% |
| Net financial debt | 7,065 | 5,560 | 1,505 | 27.1\% |

As of December 31, 2019, AntarChile's total consolidated assets rose 6.2\% on those as of December 31, 2018.
Current assets increased $9.6 \%$, driven by higher cash and cash equivalents at Arauco, related to debt disbursement for the Arauco mill modernization and expansion (MAPA, according to the Spanish acronym) project. There was also an increase in current tax assets at Arauco and in inventories at Copec. That was partly offset by lower trade receivables mainly at Copec and Arauco, and a decrease in other current financial assets of Empresas Copec. On the other hand, the assets held for sale account increased due to the reclassification of the assets of Sonacol and Gasmar, which are in process of divestiture.

Non-current assets climbed $5 \%$, explained by higher property, plant and equipment at Arauco and Copec, mainly related to lease contracts that were recognized as assets in accordance with the change in International Financial Reporting Standard (IFRS) 16. Besides this, there was also the effect of the work in progress underway at Arauco due to the MAPA project. That was partly offset by the mentioned reclassification of the assets of Sonacol and Gasmar.

On the other hand, current liabilities dropped 12.1\%, on account of Igemar refinancing bank debt to longer terms, a decrease in the current tax of Arauco and in other non-financial liabilities of Arauco and Empresas Copec, related to a lower dividend payable provision. That was partly offset by higher other liabilities available for sale associated with the sales process of Sonacol and Gasmar.

Non-current liabilities increased $22.2 \%$, mainly due to higher other financial liabilities at Arauco and Copec, related to lease contracts that were included on the balance sheet in accordance with the application of IFRS 16. There was also an increase in debt to finance the MAPA project and the refinanced debt of Igemar.

Lastly, total shareholders' equity dipped $0.6 \%$ on that at December 2018, because of lower other reserves, offset by higher retained earnings.

| US\$ million | dec 2019 | dec 2018 | Variation |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | US\$ million | \% |
| Cash flow from (used in) operating activities | 1,481 | 1,734 | (253) | -15\% |
| Cash flow from (used in) investing activities | $(1,599)$ | $(1,920)$ | 321 | 17\% |
| Cash flow from (used in) financing activities | 668 | 522 | 145 | 28\% |
| Net increase (decrease) in cash and cash equivalents, before exchange rate adjustments | 550 | 336 | 214 | 64\% |

As of December 2019, the company's cash flow before the exchange rate effect was US\$550 million, which was an increase compared with the cash flow of US\$336 million in the same period in 2018.

The operating cash flow year-to-date dropped US\$253 million on the previous year, mainly explained by greater payments to goods and service suppliers at Copec, along with a higher tax payment at Arauco. That was offset by higher charges for sales of goods and service provision at the indirect subsidiary Copec.

The investing cash flow in 2019 was US\$321 million less negative compared to 2018. The main reason was the higher cash flow used in the first quarter of 2018 to gain control of subsidiaries, related to Terpel acquiring ExxonMobil's assets, and the purchase of a $40 \%$ stake in Marcobre (Mina Justa in Peru). Moreover, in April 2019 Empresas Copec and Arauco sold their interest in Puertos y Logística S.A. That was partly offset by the subsidiary Arauco purchasing the assets of Masisa Mexico (US\$168 million) and the investment in the MAPA project.

The financing cash flow increased US\$145 million as of December 2019, explained by lower loan payments at Copec and greater securing of loans at Arauco. On the other hand, Copec had a decrease compared to 2018, since that year it secured loans to finance the acquisition of ExxonMobil's assets.

CASH AND CASH EQUIVALENTS
by entity


■ Bank balances

■ Short-term deposits
■ Mutual Funds

- Overnight Investments

■ Other cash \& cash equivalents

## FINANCIAL DEBT

## BREAKDOWN

by instrument


## BREAKDOWN

by currency

(*) "Chilean inflation-indexed currency unit"
Source: Ministry of Finance, Chile

## FINANCIAL DEBT

Net

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 |  |  | 51 x |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current financial liabilities | 972 | 1,306 | 1,188 |  |  |  |
| Non-current financial liabilities | 8,470 | 7,638 | 6,455 | 2.01 x |  |  |
| Total financial liabilities | 9,442 | 8,944 | 7,644 |  |  |  |
| Cash and cash equivalents | 2,253 | 1,728 | 1,745 |  |  |  |
| Current financial assets | 125 | 164 | 339 |  |  |  |
| Net financial debt* | 7,065 | 7,053 | 5,560 |  |  |  |
|  |  |  |  | 4Q 2018 | 3Q 2019 | 4Q 2019 |

[^0]| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | Var. Q-Q | Var. Y-Y | YTD 2019 | YTD 2018 | Acc. Var. Y-Y |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales |  |  |  |  |  |  |  |  |
| Forestry | 1,202 | 1,387 | 1,378 | -13\% | -13\% | 5,329 | 5,955 | -11\% |
| Fuels | 4,392 | 4,804 | 4,637 | -9\% | -5\% | 18,194 | 17,822 | 2\% |
| Fisheries | 46 | 48 | 43 | -5\% | 6\% | 193 | 193 | 0\% |
| Other companies | 0 | 0 | (0) | -69\% | 146\% | 1 | 1 | 35\% |
| Total | 5,641 | 6,240 | 6,057 | -10\% | -7\% | 23,716 | 23,970 | -1\% |
| EBITDA |  |  |  |  |  |  |  |  |
| Forestry | 199 | 256 | 342 | -22\% | -42\% | 1,121 | 1,841 | -39\% |
| Fuels | 198 | 228 | 222 | -13\% | -11\% | 887 | 917 | -3\% |
| Fisheries | 4 | 9 | 5 | -53\% | -6\% | 29 | 30 | -2\% |
| Other companies | (6) | (5) | (8) | 11\% | 28\% | (21) | (22) | 6\% |
| Total | 396 | 488 | 537 | -19\% | -26\% | 2,013 | 2,763 | -27\% |
| Net income |  |  |  |  |  |  |  |  |
| Forestry | (92) | (30) | 70 | -211\% | -231\% | 62 | 727 | -91\% |
| Fuels | 56 | 89 | 116 | -37\% | -52\% | 339 | 402 | -16\% |
| Fisheries | (8) | (9) | (15) | 11\% | 50\% | (9) | (19) | 50\% |
| Other companies | (145) | (17) | (0) | -779\% | -35,206\% | (142) | 31 | -553\% |
| Total | (189) | 34 | 170 | -658\% | -211\% | 250 | 1,141 | -78\% |
| Capex |  |  |  |  |  |  |  |  |
| Forestry | 437 | 281 | 342 | 55\% | 28\% | 1,455 | 921 | 58\% |
| Fuels | 138 | 133 | 259 | 0\% | -11\% | 450 | 1,023 | -56\% |
| Fisheries | 6 | 2 | 31 | 256\% | -82\% | 30 | 37 | -17\% |
| Other companies | 42 | 45 | 27 | -6\% | 56\% | 123 | 240 | -49\% |
| Total | 623 | 461 | 659 | 35\% | -6\% | 2,058 | 2,221 | -7\% |

## SALES AND ADMINISTRATION EXPENSES



- The administration expenses of AntarChile (individual) YTD were in line with those in the same period in 2018.


## NET DEBT

US\$ million


DIVIDENDS
US\$ million


AntarChile seeks to maintain a relatively constant level of financial liabilities over time but with a downward trend.
Cash and cash equivalents are fully related to the dividends received by Empresas Copec and Colbún and those paid by AntarChile.

AntarChile's dividend policy is linked to that of Empresas Copec, which prevents an unnecessary build-up of cash at the holding company.

In December, Empresas Copec usually pays an interim dividend which increases cash and cash equivalents in the last quarter of each year. Despite this, in 2019 the Board of Directors agreed not to distribute this dividend. In May, both Empresas Copec and AntarChile pay a final dividend so cash and cash equivalents normally drop in the second quarter. Besides this, in December 2018, May 2019 and December 2019 the company received a dividend payment from Colbún.

## EMPRESAS COPEC CONSOLIDATED

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | $\begin{aligned} & \text { Q-Q } \\ & \text { Var. } \end{aligned}$ | $\begin{aligned} & \text { Y-Y } \\ & \text { Var. } \end{aligned}$ | YTD 2019 | YTD 2018 | Y-Y <br> Acc. Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales revenue | 5,641 | 6,240 | 6,057 | -10\% | -7\% | 23,716 | 23,970 | -1\% |
| EBIT | 102 | 185 | 287 | -45\% | -64\% | 848 | 1,755 | -52\% |
| EBITDA* | 397 | 489 | 564 | -19\% | -30\% | 2,018 | 2,767 | -27\% |
| Non-operating income | (314) | (116) | (75) | -171\% | -319\% | (498) | (258) | -93\% |
| Net income | (195) | 38 | 162 | -619\% | -220\% | 226 | 1,119 | -80\% |
| Net income of controlling interest | (206) | 22 | 148 | -1,044\% | -239\% | 172 | 1,071 | -84\% |
| Net income of minority interest | 11 | 16 | 15 | -27\% | -23\% | 54 | 48 | 12\% |

(*) EBITDA $=$ Operating income + Depreciation + Amortization + Stumpage (fair value of harvested timber).

AntarChile's results are highly correlated with those of its subsidiary Empresas Copec.
The following pages contain a brief analysis of the key variations of 4Q 2019 for the principal subsidiaries.
For further details, please refer to:

- Empresas Copec, press release, at investor.empresascopec.cl
- Celulosa Arauco y Constitución, press release, at www.arauco.cl
- Terpel, results presentation, at www.terpel.com/en/Accionistas


## antarchile

CELULOSA ARAUCO Y CONSTITUCIÓN, CONSOLIDATED

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | Q-Q <br> Var. | Y-Y <br> Var. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| YTD 2019 |  |  |  |  |  | YTD 2018 | Y-Y |
| :---: |
| Acc. Var. |

(*) Adjusted EBITDA = Net income + Financial costs - Financial income + Taxes + Depreciation and Amortization + Fair value of harvested timber - Changes in the valuation of biological assets + Exchange rate differences + Provision.

Arauco posted a loss of US\$92 million in 4Q19, US $\$ 160$ million down YoY. That was mainly due to a US\$180 million drop in operating income, related to pulp revenue falling US $\$ 139$ million from an average price decrease of $31.7 \%$. That was partly offset by sales volumes increasing $6 \%$. There were also higher unit production costs of $6 \%$ for hardwood, $15.7 \%$ for bleached softwood and $2.3 \%$ for unbleached fiber. On the other hand, wood products revenues dropped $2.8 \%$ due to panel and sawn timber price decreases of $3.4 \%$ and $11.8 \%$, respectively. That was partly offset by a $11.1 \%$ panel volume increase. Non-operating income was US\$45 million more negative, explained by impairment at three mills in the United States and at line 1 of the Arauco pulp mill. There were also higher financial costs from greater debt.

Net income in 4Q19 was US\$63 million down. That was due to a US\$44 million decrease in operating income from pulp, sawn timber and panel prices falling $3 \%, 4.9 \%$ and $0.7 \%$, respectively. There were also higher unit production costs of $9.6 \%$ for hardwood and $3.4 \%$ for unbleached fiber. That was partly offset by softwood unit production costs dropping $5.7 \%$. Non-operating income was US\$44 million more negative, due to impairment at three mills in the United States and at line 1 of the Arauco pulp mill. There were also higher financial costs from greater debt.

Net income YTD is US\$62 million, which is a US\$664 million decrease on the previous year. That was mainly due to operating income dropping US\$836 million, explained by lower pulp revenue from a $23.6 \%$ price decrease, and partly offset by volumes increasing $1.7 \%$. Unit production costs also increased $6.4 \%$ for bleached hardwood and 4.8\% for unbleached softwood, which was offset by a $1.4 \%$ drop in the unit production costs of bleached softwood. That was all partly offset by higher panel revenue from sales volumes and prices increasing $9.1 \%$ and $3.6 \%$, respectively. Non-operating income fell US\$55 million, due to higher financial expenses, greater other expenditure (due to provisions and write-offs of fixed assets), and lower exchange rate difference income. That was partly offset by a higher revaluation of biological assets and the sale of the shareholding in Puertos y Logística S.A.

SALES
by segment

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | $\begin{aligned} & \text { Q-Q } \\ & \text { Var. } \end{aligned}$ | $\begin{gathered} \text { Y-Y } \\ \text { Var. } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Pulp (*) | 527 | 611 | 666 | -14\% | -21\% |
| Wood Products (*)(**) | 643 | 739 | 654 | -13\% | -2\% |
| Forestry (*) | 33 | 38 | 30 | -14\% | 8\% |
| Others | - | 0 | 30 | 78\% | -100\% |
| Total | 1,202 | 1,387 | 1,381 | -13\% | -13\% |

(*) Sales include energy
$(* *)$ Include panels and timber

Total 4Q19: US\$1,202 million


## PULP

In the fourth quarter of 2019, the pulp market continued to be affected by the trade war between the United States and China. Despite this, by the end of the year prices had stabilized in the major markets. Global inventories also dropped in the quarter, hitting the lowest level in the last 14 months. There was a supply and demand equilibrium in the last quarter.

In China, the uncertainty about the trade war eased due to the agreement that cancelled higher tariffs on exports of Chinese products to the United States. China's paper producers have high margins on account of good demand and lower raw material costs. Due to this, paper producers are increasing their inventory levels, taking advantage of the low price. Softwood and hardwood prices dropped $1.5 \%$ and $5 \%$, respectively, and the price difference between both fibers is around US $\$ 100 /$ ton.

The paper market in Europe started to rebound by late in the fourth quarter. Despite the fact that paper producers generally reduce their inventory purchases in the last few months of the year, sales volumes in the last quarter were normal compared to the rest of the year. The paper price is stable and producer margins are low.

## PANELS

The Latin American market had moderate demand in the quarter. Brazil is a competitive market that has been hit by a more sluggish economy than forecasted. There is also greater MDF supply. Argentina has a supply and demand equilibrium. The results in Chile were hit by the national contingency. That was offset by Mexico, which had higher production due to the recent acquisition of assets. Regarding the North American market, particleboard sales in the United States and Canada have increased due to the drop in local supply and volume entering the market from the Grayling mill. Despite this, the forecast is that next year will be hard due to new supply entering the market. The MDF situation is tough because of imports and new productive capacity coming on stream.

## SAWN TIMBER

In 2019, there was a plywood supply glut in China, Brazil and Chile and lower demand in all markets except the United States, which has caused a price decrease. The situation is expected to improve in the next few months due to a drop in supply from low profitability.

Just as in the plywood area, there is greater supply in the sawn timber business, particularly in Europe, Brazil and Russia, and decreased demand from the lower economic growth due to the trade war. Despite this, the forecast is a possible drop in supply from Canada and Brazil and an easing of the conflict between the United States and China. The scenario for remanufactured products is positive because of less competition from China, stable demand in the United States and new products launched in the market by the company.

## PRODUCTION

Thousands of Adt


## PRODUCTION

Thousands of m³


## PRODUCTION

Thousands of $\mathrm{m}^{3}$


## COPEC CONSOLIDATED

| Millions of Chilean Pesos | 4Q 2019 | 3Q 2019 | 4Q 2018 | Q-Q <br> Var. | $\begin{aligned} & \text { Y-Y } \\ & \text { Var. } \end{aligned}$ | YTD 2019 | YTD 2018 | $\begin{array}{r} \mathrm{Y}-\mathrm{Y} \\ \text { Acc. Var. } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 3,090,360 | 3,184,545 | 2,965,936 | -3\% | 4\% 11,995,608 10,725,338 |  |  | 12\% |
| EBIT | 72,257 | 68,617 | 65,429 | 5\% | 10\% | 284,614 | 302,083 | -6\% |
| EBITDA | 122,089 | 112,524 | 111,073 | 9\% | 10\% | 465,322 | 429,448 | 8\% |
| Non-operating income | $(16,623)$ | $(9,799)$ | 15,331 | -70\% | -208\% | $(55,595)$ | $(43,637)$ | -27\% |
| Net Income | 27,213 | 31,413 | 59,298 | -13\% | -54\% | 137,468 | 170,239 | -19\% |
| Copec Chile's physical sales (thousands of $\mathrm{m}^{3}$ ) | 2,596 | 2,599 | 2,576 | 0\% | 1\% | 10,326 | 9,887 | 4\% |
| Copec Chile's market share | 57.7\% | 57.7\% | 57.0\% | 0\% | 1\% | 57.8\% | 56.3\% | 3\% |
| MAPCO's Sales (US\$ million) | 437 | 473 | 437 | -8\% | 0\% | 1,794 | 1,835 | -2\% |
| MAPCO's EBITDA (US\$ million) | 12 | 18 | 24 | -31\% | -49\% | 58 | 47 | 23\% |
| MAPCO's physical sales (thousands of $\mathrm{m}^{3}$ ) | 521 | 556 | 516 | -6\% | 1\% | 2,142 | 2,103 | 2\% |

Copec posted net income of Ch\$27,213 million in $4 Q 19$, Ch\$32,085 million down YoY. That was due to lower nonoperating income, partly offset by higher operating income.

Non-operating income dropped Ch\$31,954 million, mainly due to the non recurrent income generated from the sale of real estate assets in Chile and the gas station business in Colombia in the last quarter of 2018.

Operating income increased Ch $\$ 6,828$ million, largely on account of Terpel from higher liquid fuel margins and lubricant sales volumes. That was partly offset by Copec Chile, which had higher distribution costs and a lower industrial margin, and MAPCO that had a lower fuel sales margin.

Net income in the quarter was Ch $\$ 4,200$ million down QoQ. That was due to lower non-operating income of Ch $\$ 6,823$ million, explained by higher other expenses from greater payment of taxes on financial transactions and a negative exchange rate difference effect.
That was partly offset by greater operating income of Ch\$3,640 million, mainly at Copec Chile due to a higher industrial margin and a positive first-in, first-out (FIFO) effect, offset by a drop in operating income at Terpel from a lower revaluation of inventories and higher administration expenses.

Copec's net income YTD dropped Ch\$32,771 million.
Operating income fell ch\$17,469 million due to decreased margins in Chile from a lower revaluation of inventories and to the industrial channel. That was partly offset by a $4.4 \%$ increase in sales volumes in Chile, a $6.7 \%$ increase in YTD the physical sales volumes of Terpel, related to the acquisition of ExxonMobil's assets and higher margins, and a $1.9 \%$ increase at MAPCO.

Non-operating income dropped Ch\$11,958 million, associated with a higher financial cost from financing the purchase of ExxonMobil's assets, a negative exchange rate difference effect and higher other expenses by function. That was offset by greater income in associates.

COPEC CHILE FUEL SALES
Millions of $\mathrm{m}^{3}$


## ORGANIZACIÓN TERPEL CONSOLIDATED

| Millions of Colombian Pesos | 4Q 2019 | 3Q 2019 | 4Q 2018 | Q-Q <br> Var. | $\begin{aligned} & \text { Y-Y } \\ & \text { Var. } \end{aligned}$ | YTD 2019 | YTD 2018 | $\begin{array}{r} \mathrm{Y}-\mathrm{Y} \\ \text { Acc. } \mathrm{Var} . \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 6,037,873 | 5,929,303 | 5,329,366 | 2\% | 13\% | 22,450,899 | 19,065,573 | 18\% |
| EBIT | 148,567 | 188,581 | 27,603 | -21\% | 438\% | 613,089 | 474,639 | 29\% |
| EBITDA | 237,860 | 278,101 | 152,575 | -14\% | 56\% | 958,610 | 744,357 | 29\% |
| Non-operating income | $(65,214)$ | $(44,036)$ | 44,416 | -48\% | -247\% | $(234,012)$ | $(173,948)$ | -35\% |
| Net income of controlling interest | 65,346 | 93,360 | 101,264 | -30\% | -35\% | 254,828 | 227,749 | 12\% |
| Net income of minority interest | 1 | 1 | (7) | 5\% | 108\% | (2) | - | - |
| Physical sales of Terpel (thousands of $\mathrm{m}^{\mathbf{3}}$ ) |  |  |  |  |  |  |  |  |
| Colombia | 2,035 | 2,011 | 1,935 | 1\% | 5\% | 7,814 | 7,425 | 5\% |
| Panama | 272 | 271 | 256 | 1\% | 6\% | 1,071 | 948 | 13\% |
| Ecuador | 315 | 328 | 341 | -4\% | -8\% | 1,249 | 1,172 | 7\% |
| Dominican Republic | 58 | 58 | 51 | 1\% | 14\% | 228 | 203 | 13\% |
| Peru | 36 | 31 | 18 | 16\% | 95\% | 109 | 62 | 76\% |
| Physical sales of Gazel (thousands of $\mathrm{m}^{\mathbf{3}}$ ) |  |  |  |  |  |  |  |  |
| Colombia | 65 | 64 | 65 | 2\% | 1\% | 252 | 253 | -1\% |
| Peru | 22 | 22 | 22 | 2\% | 0\% | 86 | 85 | 1\% |

Terpel's net income in 4Q19 dropped COP\$35,918 million YoY. Non-operating income was COP\$109,630 million down due to lower other revenue related to the non recurrent income from the sale of ExxonMobil's gas stations in the last quarter of 2018. There was also a higher tax expense of COP $\$ 47,243$ million.

That was partly offset by higher operating income of COP\$120,964 million, due to higher liquid fuel margins and an increase in the sales volumes of lubricants and liquid fuels. Liquid fuel volumes rose $4.4 \%$ in consolidated terms, explained by increases in Colombia, Panama, the Dominican Republic and Peru of $5.2 \%, 6.4 \%, 13.9 \%$ and $95.4 \%$, respectively. Vehicular natural gas (VNG) sales increased $1.0 \%$ in Colombia and $0.4 \%$ in Peru. All that was complemented by the effect of IFRS 16.

Net income in 4Q19 dropped COP\$28,014 million QoQ, due to lower operating and non-operating income.
Operating income was down COP $\$ 40,014$ million, because of a lower revaluation of inventories and higher administration expenses. Liquid fuel volumes increased $1.2 \%$ in Colombia, $0.6 \%$ in Panama, $0.7 \%$ in the Dominican Republic and $15.5 \%$ in Peru, along with VNG volumes increasing $1.9 \%$ in Colombia and Peru.

Non-operating income fell COP $\$ 21,178$ million, mainly due to unfavorable exchange rate differences. That was partly offset by lower tax expenses of COP\$33,178 million QoQ.

Net income YTD rose COP $\$ 27,079$ million compared to 2018 . That is explained by an operating income increase of COP $\$ 138,450$ million from greater volumes due to the incorporation of ExxonMobil's assets, and increased margins from a higher revaluation of inventories. Liquid fuel sales volumes rose $5.2 \%$ in Colombia, 13.0\% in Panama, $6.5 \%$ in Ecuador, $12.6 \%$ in the Dominican Republic and $75.9 \%$ in Peru.

That was partly offset by a drop in non-operating income of COP $\$ 60,064$ million, related to lower other revenue from the sale of ExxonMobil's gas stations in 2018 and unfavorable exchange rate differences. There was also a higher tax expense of COP $\$ 51,308$ million.

## TERPEL FUEL SALES

Millions of $\mathrm{m}^{3}$


GAZEL FUEL SALES
Millions of $\mathrm{m}^{3}$


## ABASTIBLE CONSOLIDATED

| Millions of Chilean Pesos | 4Q 2019 | 3Q 2019 | 4Q 2018 | Q-Q <br> Var. | $\begin{aligned} & \text { Y-Y } \\ & \text { Var. } \end{aligned}$ | YTD 2019 | YTD 2018 | $\begin{array}{r} \text { Y-Y } \\ \text { Acc. Var. } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 214,569 | 219,202 | 220,705 | -2\% | -2\% | 815,700 | 846,896 | -4\% |
| EBIT | 8,735 | 28,737 | 11,723 | -70\% | -26\% | 79,654 | 78,603 | 1\% |
| EBITDA | 23,045 | 39,317 | 25,490 | -41\% | -10\% | 122,608 | 117,616 | 4\% |
| Non-operating income | $(3,832)$ | (883) | $(3,231)$ | -334\% | -19\% | $(6,410)$ | $(10,078)$ | 36\% |
| Net Income | 1,358 | 14,904 | 4,121 | -91\% | -67\% | 46,057 | 40,871 | 13\% |
| Physical sales of LPG in Chile (thousands of tons) | 107 | 149 | 105 | -28\% | 2\% | 493 | 487 | 1\% |
| Physical sales of LPG in Colombia (thousands of tons) | 56 | 53 | 51 | 5\% | 9\% | 208 | 202 | 3\% |
| Physical sales of LPG in Peru (thousands of tons) | 142 | 150 | 162 | -6\% | -12\% | 569 | 572 | -1\% |
| Physical sales of LPG in Ecuador (thousands of tons) | 123 | 123 | 118 | -1\% | 4\% | 471 | 456 | 3\% |

Abastible posted net income of Ch\$1,358 million in 4 Q 19 , Ch\$2,763 million down YoY. That is explained by an operating income decrease of Ch\$2,988 million due to lower margins in Chile, but sales volumes increased $1.8 \%$. Sales volumes rose $9.0 \%$ in Colombia and $4.1 \%$ in Ecuador, but dropped $12.3 \%$ in Peru.

Non-operating income was Ch\$601 million more negative due to higher other expenses by function and other earnings.

Abastible had a net income decrease of Ch $\$ 13,546$ million QoQ. That was due to operating income falling Ch $\$ 20,002$ million from sales volumes dropping $28.3 \%, 5.6 \%$ and $0.5 \%$ in Chile, Peru and Ecuador, respectively. In the case of Chile, that was due to the seasonality of the months with higher temperatures. That was offset by the sales volume increasing $4.7 \%$ in Colombia.

Non-operating income dropped Ch $\$ 2,949$ million on account of higher other expenses by function and lower income in associates.

Net income YTD was Ch\$5,186 million up on that in 2018. That was due to non-operating income increasing Ch $\$ 3,668$ million from the sale of real estate assets in 2019 and the impairment charge recognized in 2018 by the associate Sonamar.


#### Abstract

YTD Operating income increased Ch\$1,051 million, on account of higher margins in Colombia and Chile. There were also volume increases in Chile, Colombia and Ecuador of $1.2 \%, 3.1 \%$ and $3.2 \%$, respectively. That was offset by a lower EBITDA in Chile due to higher distribution and administration expenses.


## ABASTIBLE CHILE LPG SALES <br> Thousands of tons



FISHERIES
antarchile

## EMPRESA PESQUERA EPERVA

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | $\begin{aligned} & \text { Q-Q } \\ & \text { Var. } \end{aligned}$ | $\begin{aligned} & \text { Y-Y } \\ & \text { Var. } \end{aligned}$ | YTD 2019 | YTD 2018 | $\begin{array}{r} \mathrm{Y}-\mathrm{Y} \\ \text { Acc. Var. } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 68.7 | 75.2 | 88.1 | -9\% | -22\% | 320.9 | 411.5 | -22\% |
| EBIT | 2.1 | (3.1) | (0.8) | 167\% | 361\% | (0.5) | 18.7 | -102\% |
| EBITDA* | 1.9 | 15.7 | 6.5 | -88\% | -70\% | 32.1 | 49.0 | -35\% |
| Non-operating income | (0.3) | (8.1) | (4.5) | 97\% | 94\% | (5.9) | (10.3) | 43\% |
| Income (loss) from discontinued operations | - | - | - | - | - | - | - | - |
| Net income of controlling interest | (0.8) | (5.0) | (4.4) | 84\% | 82\% | (4.0) | 1.7 | -332\% |
| Net income of minority interest | 1.3 | (1.9) | (0.9) | 171\% | 245\% | 1.1 | 7.1 | -85\% |
| Physical Sales |  |  |  |  |  |  |  |  |
| Fishmeal \& other protein foods (tons) | 79,806 | 81,007 | 78,616 | -1\% | 2\% | 322,385 | 372,048 | -13\% |
| Fish oil (tons) | 1,089 | 1,023 | 2,855 | 6\% | -62\% | 6,747 | 14,696 | -54\% |

(*) EBITDA = Gross earnings - Distribution cost - Administration expenses + Depreciation + Amortization of intangibles + Other revenues - Other expenses.

Net income in 4Q19 increased US\$3.6 million YoY.

This change is explained by a US\$4.2 million increase in non-operating income, mainly due to higher income in associates, especially Caleta Vitor.

Operating income rose US\$2.9 million, on account of higher other revenue by function (+US\$22.9 million) related to the fair value of residual quotas of Selecta. That was offset by a lower gross margin (-US $\$ 11.7$ million) because of a drop in revenue and higher other expenses (-US\$9.3 million), on account of an adjustment of the fishmeal stock realizable value made in December 2019.

Eperva posted a loss of US\$0.8 million in 4Q19 against a loss of US\$5 million QoQ.

This change was due to non-operating income increasing US\$7.8 million, largely explained by higher income in associates due to Caleta Vitor and favorable exchange rate differences.

Operating income rose US\$5.2 million on account of higher other revenue by function (+US $\$ 23.5$ million), related to the fair value of residual quotas of Selecta. That was offset by greater other expenses (-US $\$ 9.4$ million), associated with an adjustment of the fishmeal stock realizable value made in December 2019 and a lower gross margin (-US\$8.2 million). There was also a higher tax expense (-US\$5.6 million) QoQ.

Net income YTD is US\$5.7 million lower than that in 2018. This negative change was mainly due to a US\$19.2 million decrease in operating income, related to fishmeal and fish oil sales volumes dropping $13.3 \%$ and $54.1 \%$, respectively. For the subsidiary Corpesca, sales price dropped $7 \%$ for fishmeal but increased $3 \%$ for fish oil. There were lower sales volumes and higher costs, due to a $21.5 \%$ decrease in the raw material to be processed compared

YTD to the previous year, explained by the closed season in January, February and September 2019, and lower catches. There was also lower income in other expenses by function from an adjustment of the fishmeal stock realizable value.

That was offset by higher revenue by function and non-operating income increasing US\$4.4 million, mainly due to higher income in associates and partly explained by Caleta Vitor.

## PESQUERA IQUIQUE-GUANAYE, IGEMAR

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | Q-Q <br> Var. | $\begin{gathered} \text { Y-Y } \\ \text { Var. } \end{gathered}$ | YTD 2019 | YTD 2018 | $\begin{array}{r} \text { Y-Y } \\ \text { Acc. Var. } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 45.7 | 47.8 | 43.2 | -5\% | 6\% | 192.6 | 192.9 | 0\% |
| EBIT | 0.5 | 5.0 | (0.1) | -91\% | 423\% | 16.1 | 14.1 | 14\% |
| EBITDA | 4.2 | 9.0 | 4.5 | -53\% | -6\% | 29.2 | 29.8 | -2\% |
| Non-operating income | (9.7) | (15.2) | (14.8) | 36\% | 34\% | (30.4) | (29.5) | -3\% |
| Net income | (6.5) | (7.8) | (12.0) | 16\% | 46\% | (8.7) | (13.1) | 33\% |
| Physical Sales |  |  |  |  |  |  |  |  |
| Fishmeal (tons) | 9,597 | 10,161 | 7,026 | -6\% | 37\% | 35,660 | 32,757 | 9\% |
| Fish oil (tons) | 1,508 | 2,600 | 1,370 | -42\% | 10\% | 11,312 | 9,689 | 17\% |
| Canned fish (cases) | 820,825 | 610,278 | 716,390 | 35\% | 15\% | 2,741,789 | 2,701,059 | 2\% |
| Frozen fish (tons) | 3,564 | 4,985 | 2,725 | -29\% | 31\% | 22,192 | 19,007 | 17\% |
| Catch (tons) | 26,707 | 15,258 | 26,700 | 75\% | 0\% | 230,601 | 198,511 | 16\% |

## 4Q19

Igemar posted a loss of US\$6.5 million in 4Q19 against a loss of US\$12.0 million YoY.
Non-operating income increased US\$5.1 million due to lower other expenses, favorable exchange rate differences and higher income in associates and mainly because of Caleta Vitor.

Operating income also increased US\$0.6 million on account of higher gross earnings and lower distribution costs and administration expenses. In the quarter, the fishmeal, fish oil, canned and frozen fish sales volumes increased $36.6 \%, 10.0 \%, 14.6 \%$ and $30.8 \%$, respectively. That was offset by fishmeal, frozen and canned fish price decreases of $13.1 \%, 38.7 \%$ and $4.3 \%$, respectively. The fish oil price increased $12.4 \%$.

Net income in 4 Q19 increased US $\$ 1.3$ million QoQ. That is explained by a non-operating income increase of US\$5.5 million, due to favorable exchange rate differences, higher income in associates, mainly explained by Caleta Vitor.

On the other hand, operating income fell US\$4.5 million, because of the sales volumes of fishmeal, fish oil and frozen fish dropping $5.5 \%, 42 \%$ and $28.5 \%$, respectively. That was partly offset by the canned fish sales volume increasing $34.5 \%$.

Igemar posted a loss of US\$8.7 million in 2019, which was a US\$4.4 million improvement on 2018. This is explained by operating income increasing US $\$ 2$ million, mainly due to higher sales volumes of all products: $8.9 \%$ for fishmeal, $16.7 \%$ for fish oil, $1.5 \%$ for canned fish, $16.8 \%$ for frozen fish and $16.2 \%$ for processed fish.

That was partly offset by fishmeal, canned and frozen fish price decreases of $6.4 \%, 5.1 \%$ and $34 \%$, respectively. There were also higher costs of closing the productive activities of the mussels business. Non-operating income dropped US\$0.9 million.

## PROGRESS WITH THE MAPA PROJECT

> In July 2018, the Arauco board approved the Arauco mill modernization and expansion (MAPA, according to the Spanish acronym) project, with an estimated Capex of US $\$ 2,350$ million. The new line 3 is expected to start operations in the second quarter of 2021, when line 1 will close.
> In October 2018, the company signed contracts with the suppliers Andritz and Valmet to purchase the main equipment of the MAPA project.
> In February 2019, the company started the earthworks.
$>$ In April 2019, Arauco signed a financing agreement of $€ 555$ million with Finland's Export Credit Agency (ECA) Finnvera and BNP Paribas, JP Morgan Chase \& Co and Santander banks to buy the principal equipment.
> MAPA has $39 \%$ progress as of February 2020. The production of steel structures and assembly of equipment started. The company also received the main project equipment from China and Europe, like furnaces, evaporators, a digester, water tank, boiler, etc. The company also awarded the contracts for the administrative offices, workshops and modification of the aeration lagoon.

## ARAUCO'S DISSOLVING PULP PROJECT IS COMPLETED

> The dissolving pulp project was completed in February 2020. The investment was about US\$195 million.
$>$ It is expected to start up in the second half of 2020.

## PROGRESS WITH THE MINA JUSTA PROJECT

> On April 23, 2018, Inversiones Alxar S.A. signed an agreement with the Peruvian mining company Minsur S.A. to develop the copper project of Mina Justa and its surrounding properties. The project will entail an investment of around US\$1.6 billion.
$>$ Alxar has a 40\% interest in Mina Justa, which is its venture into the large-scale copper mining industry. The project is at Ica in Peru and is expected to attain production of up to 150,000 tons of fine copper a year, with an average of 115,000 tons a year in its planned 16-year life.
$>$ The project had construction progress of over $79.2 \%$ by January 24,2020 . 5,321 people are currently involved in its development, and construction is expected to be completed by late next year.

## SONACOL SALE PROCESS

> On December 20, 2019, Copec and Abastible, along with Esmax Inversiones S.A, Empresa Nacional de Energía Enex S.A. and Empresa Nacional del Petróleo S.A., reported the granting of a mandate to Goldman Sachs to structure and head the sale assessment process of all Sonacol's shares.
> It is estimated that the divestment will take 14 months.

## WILDFIRE SEASON 2019/2020

[^1]
## BALANCE SHEET

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 |
| :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 2,253 | 1,728 | 1,745 |
| Other current financial assets | 125 | 164 | 339 |
| Other current non-financial assets | 211 | 200 | 164 |
| Trade and other receivables, current | 1,676 | 1,791 | 1,971 |
| Related party receivables | 85 | 49 | 51 |
| Inventories | 1,824 | 1,832 | 1,743 |
| Current biological assets | 276 | 324 | 319 |
| Current tax assets | 270 | 191 | 109 |
| Non-current assets classified as held for sale | 359 | 21 | 18 |
| Total current assets | 7,078 | 6,300 | 6,459 |
| Other non-current financial assets | 377 | 484 | 421 |
| Other non-current non-financial assets | 181 | 153 | 153 |
| Non-current fees receivable | 20 | 22 | 28 |
| Non-current accounts receivable from related parties | 7 | 8 | 8 |
| Investments accounted for using the equity method | 1,072 | 1,227 | 1,203 |
| Intangible assets other than goodwill | 978 | 1,005 | 1,048 |
| Goodwill | 414 | 417 | 433 |
| Property, plant and equipment | 11,486 | 11,548 | 10,553 |
| Non-current biological assets | 3,394 | 3,309 | 3,336 |
| Investment property | 35 | 38 | 41 |
| Deferred tax assets | 485 | 419 | 343 |
| Total non-current assets | 18,449 | 18,630 | 17,568 |
| TOTAL ASSETS | 25,527 | 24,930 | 24,026 |
| Other current financial liabilities | 972 | 1,306 | 1,188 |
| Trade and other current payables | 1,794 | 1,664 | 1,745 |
| Related party payables | 6 | 6 | 9 |
| Other short-term provisions | 19 | 21 | 20 |
| Current tax liabilities | 25 | 23 | 177 |
| Current provisions for employee benefits | 12 | 12 | 11 |
| Other current non-financial liabilities | 136 | 230 | 432 |
| Liabilities included in groups of disposal assets classified as held for sale | 187 | - | - |
| Total current liabilities | 3,151 | 3,263 | 3,583 |
| Other non-current financial liabilities | 8,470 | 7,638 | 6,455 |
| Other non-current accounts payable | 3 | 4 | 7 |
| Non-current account payable to related companies | - | - | - |
| Other long-term provisions | 81 | 87 | 90 |
| Deferred tax liabilities | 2,169 | 2,176 | 2,165 |
| Non-current provisions for employee benefits | 115 | 110 | 112 |
| Other non-current non-financial liabilities | 185 | 183 | 189 |
| Total non-current liabilities | 11,023 | 10,198 | 9,018 |
| Non-parent participation | 4,655 | 4,678 | 4,647 |
| Net equity attributable to owners of parent | 6,697 | 6,791 | 6,778 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 25,527 | 24,930 | 24,026 |

## INCOME STATEMENT

| US\$ million | 4Q 2019 | 3Q 2019 | 4Q 2018 | YTD 2019 | YTD 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales revenue | 5,641 | 6,240 | 6,057 | 23,716 | 23,970 |
| Cost of sales | $(4,960)$ | $(5,410)$ | $(5,150)$ | $(20,453)$ | $(19,805)$ |
| Gross Margin | 680 | 829 | 908 | 3,264 | 4,165 |
| Other income | 75 | 59 | 69 | 302 | 188 |
| Distribution costs | (318) | (367) | (332) | $(1,353)$ | $(1,345)$ |
| Administration expenses | (262) | (278) | (290) | $(1,067)$ | $(1,071)$ |
| Other expenses | (178) | (52) | (47) | (298) | (148) |
| Other income (loss) | 19 | (1) | 10 | 21 | 12 |
| Net financial expenses | (98) | (89) | (83) | (348) | (306) |
| Share of profit (loss) of associates and joint ventures | (110) | (1) | (14) | (92) | 63 |
| Exchange rate differences | (17) | (35) | (1) | (58) | (42) |
| Income (loss) before tax | (207) | 65 | 219 | 372 | 1,517 |
| Income tax expense | 18 | (31) | (48) | (122) | (375) |
| Income (loss) from continuing operations | (189) | 34 | 170 | 250 | 1,141 |
| Income (loss) from discontinued operations | - | - | - | - | - |
| Income (loss) attributable to owners of parent | (120) | 8 | 96 | 127 | 671 |
| Income (loss) attributable to minority interests | (68) | 26 | 75 | 123 | 470 |
| Net Income | (189) | 34 | 170 | 250 | 1,141 |

## CONSOLIDATED CASH FLOW

| US\$ million | YTD 2019 | YTD 2018 |
| :---: | :---: | :---: |
| Cash received from sale of goods and service provision | 26,095 | 25,566 |
| Cash received from premiums and claims, annuties and other policy benefits | 1 | 3 |
| Other cash received from operating activities | 496 | 377 |
| Payments to suppliers for goods and services | $(23,099)$ | $(22,563)$ |
| Payments to and on behalf of employees | $(1,082)$ | $(1,031)$ |
| Payment for premiums and claims, annuties and other policy obligations | (14) | (11) |
| Other cash payments for operating activities | (249) | (290) |
| Dividends received | 41 | 38 |
| Interest paid | (293) | (192) |
| Interest received | 50 | 31 |
| Income tax rebates (paid) | (472) | (199) |
| Other cash inflows (outlays) | 7 | 4 |
| Net cash flow from (used in) operating activities | 1,481 | 1,734 |
| Cash flows used in obtaining control of subsidiaries or other business | (173) | (606) |
| Cash flows used in the purchase of non-controlling interests | (182) | (261) |
| Other cash receipts from the sale of equity or debt instruments of other entities | 21 | 283 |
| Other cash payments to acquire an interest in joint ventures | - | - |
| Loans to related parties | (18) | (1) |
| Proceeds from the sale of property, plant and equipment | 61 | 100 |
| Purchase of property, plant and equipment | $(1,374)$ | $(1,060)$ |
| Proceeds from the sale of intangible assets | - | - |
| Purchase of intangible assets | (80) | (73) |
| Proceeds from other long-term assets | 6 | 6 |
| Purchase of other long-term assets | (248) | (222) |
| Cash advances and loans to third parties | (0) | (11) |
| Charges to related parties | - | 3 |
| Dividends received | 67 | 73 |
| Interest received | 0 | 4 |
| Other cash inflows (outlays) | 195 | (176) |
| Net cash flow from (used in) investing activities | $(1,599)$ | $(1,920)$ |
| Proceeds from issuing shares | 8 | - |
| Proceeds from issuing other equity instruments | - | - |
| Payments for acquiring or redeeming shares of the entity | 74 | (1) |
| Amounts paid for equity stakes | - | - |
| Proceeds from long-term borrowings | 2,268 | 1,926 |
| Proceeds from short-term borrowings | 532 | 1,308 |
| Loans from related parties | 0 | - |
| Payment of borrowings | $(1,472)$ | $(2,191)$ |
| Payments of financial leasing liabilities | (140) | (11) |
| Dividends paid | (428) | (383) |
| Interest paid | (164) | (124) |
| Other cash inflows (outlays) | (11) | (1) |
| Net cash flow from (used in) financing activities | 668 | 522 |
| Net increase (decrease) in cash and cash equivalents before the exchange rate change effect | 550 | 336 |
| Effect of exchange rate changes on cash and cash equivalents | (42) | (48) |
| Cash and cash equivalents at the beginning of the year | 1,745 | 1,456 |
| Cash and cash equivalents at the end of the year | 2,253 | 1,745 |


[^0]:    * Net Debt = Current financial liabilities + Non-current financial liabilities - cash and cash equivalents - Other current financial assets.

[^1]:    > At the close of February 2020, 2,200 hectares had been affected, with 1,600 fire outbreaks. The fair value of these hectares is about US\$5 million.

